



**Livestock Transport and Trading Company K.P.S.C.
and its subsidiaries
State of Kuwait**

**Consolidated financial statements
and independent auditor's report
for the year ended 31 December 2025**



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Independent auditor's report to the shareholders of Livestock Transport and Trading Company K.P.S.C.

Report on the audit of the consolidated financial statements

Our opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Livestock Transport and Trading Company K.P.S.C. (the "Parent Company") and its subsidiaries (together referred to as the "Group"), as at 31 December 2025, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with IFRS Accounting Standards.

What we have audited

The Group's consolidated financial statements comprise:

- the consolidated statement of financial position as at 31 December 2025;
- the consolidated statement of income for the year then ended;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended; and
- the notes to the consolidated financial statements, comprising material accounting policy information and other explanatory information.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the consolidated financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants ("IESBA Code") as applicable to audits of consolidated financial statements of public interest entities and the ethical requirements that are relevant to our audit of the consolidated financial statements in the State of Kuwait. We have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.



Independent auditor's report to the shareholders of Livestock Transport and Trading Company K.P.S.C. (continued)

Our audit approach

Overview

-
- Key Audit Matter • Expected credit loss on trade receivables and accrued government subsidy
- Impairment assessment of property, plant and equipment
-

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current year. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter

Expected credit loss on trade receivables and accrued government subsidy

At the end of each reporting period, management conducts an assessment of the recoverability of the Group's trade receivables and accrued government subsidy to determine whether any receivables need to be provided for. This assessment is considered to be a key audit matter due to the significant judgment required in determining expected credit losses.

As at 31 December 2025, the Group had gross outstanding receivables of KD 23,884,057 (2024: KD 25,095,009) including an outstanding receivable of KD 16,330,630 (2024: KD 16,330,630) relating to government subsidy accrued pursuant to Council of Ministers' resolution No. 1308 dated 11 September 2011 and the Ministerial Decree No. 409. The Group has lost all the legal cases related to the dispute with the Ministry of Commerce and Industry against which legal cases were filed claiming the subsidy due amount with the exception to an amount of KD 3,105,426, which is subsequently collected.

As at 31 December 2025, expected credit loss of KD 16,416,757 (2024: KD 16,418,334) is maintained against trade receivables and accrued government subsidy out of which an amount of KD 13,258,704 (2024: KD 13,258,704) pertains to the above mentioned government subsidy.

Refer to Notes 3.7.4, 4.1(b), 5 and 12 to the consolidated financial statements for the related disclosures.

How our audit addressed the key audit matter

Our audit procedures included:

- Assessing the appropriateness of the Expected Credit Loss (ECL) model prepared by management.
- Reviewing management judgments and assumptions including the following:
 - calculating the roll rate percentages
 - calculating the default rate percentages
 - determining average default rates
 - scaling default rates to loss rates
 - determining the final ECL provision using loss rates
- Assessing the adequacy of the expected credit loss allowance.
- Obtaining an updated status from the Parent Company's external lawyer regarding the cases filed by the Parent Company against the Ministry of Commerce and Industry with respect to the accrued government subsidy.
- Obtaining the relevant supporting documents for the calculation of the subsidy amount.
- Reviewing management's impairment assessment for the accrued government subsidy.
- Evaluating the adequacy of the disclosures in Notes 3, 4, 5 and 12 to the consolidated financial statements.



Independent auditor's report to the shareholders of Livestock Transport and Trading Company K.P.S.C. (continued)

Key audit matters (continued)

Key audit matter

Impairment assessment of property, plant and equipment

As of 31 December 2025, the carrying values of property, plant and equipment amounted to KD 26,162,311.

Management has performed an impairment assessment of the Group's property, plant and equipment as at 31 December 2025, by each cash generating unit (CGU), as a result of the existence of certain impairment indicators.

Management determined the recoverable amounts of the CGUs using different valuation approaches.

For Marine Chartering Division, management has determined the recoverable amount based on the value-in-use approach using the discounted cash flow model with key assumptions around cash flows, discount rate and terminal growth rate estimates and forecasted levels of capital expenditure and has concluded that no impairment is required for the current year.

For Food Division, the recoverable amount was determined using a fair value less costs of disposal approach based on an adjusted net asset value method. This involved adjusting the carrying amounts of the underlying assets and liabilities to reflect their estimated fair values.

We considered the impairment assessment of property, plant and equipment and financial assets to be a key audit matter as the assessment of the recoverable amount of the assets, or the CGUs to which the assets belong, requires estimation and significant judgement primarily around forecast revenue growth rates, discount rates, budgeted Capex, terminal growth rate and working capital estimates.

Refer to Notes 3.4, 5 and 7 for the accounting policies, significant accounting judgements and estimates and property, plant and equipment note, respectively.

Other information

The directors are responsible for the other information. The other information comprises the report of the Board of Directors (but does not include the consolidated financial statements and our auditor's report thereon), which we obtained prior to the date of this auditor's report, and the Group's complete Annual Report, which is expected to be made available to us after that date.

Our opinion on the consolidated financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

How our audit addressed the key audit matter

Our audit procedures included:

- Understanding and evaluating the appropriateness of management's identification of CGUs;
- Assessing whether the cash flows used in the discounted cash flow model by the management to determine the recoverable amount have been derived from the most recent annual business plan approved by the Board of Directors;
- Testing of reliability of management forecasting by performing lookback analysis;
- Testing the mathematical accuracy of the cash flow model;
- Involving our internal valuation experts to assess key assumptions used by management for the discount rate and the terminal growth rate;
- Performing sensitivity analyses on key assumptions used; and
- Assessing the related disclosures in the consolidated financial statements against the requirements of IFRSs.

Independent auditor's report to the shareholders of Livestock Transport and Trading Company K.P.S.C. (continued)

Other information (continued)

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Group's complete Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of management and those charged with governance for the consolidated financial statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with IFRS Accounting Standards and the Companies' Law no. 1 of 2016 and its executive regulations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditor's responsibilities for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Independent auditor's report to the shareholders of Livestock Transport and Trading Company K.P.S.C. (continued)

Auditor's responsibilities for the audit of the consolidated financial statements (continued)

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the consolidated financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



Independent auditor's report to the shareholders of Livestock Transport and Trading Company K.P.S.C. (continued)

Report on other legal and regulatory requirements

The Directors of the Parent Company did not invite for a general assembly meeting within three months from the reporting date which is in violation of the requirement of Article 206 of the Companies Law no. 1 of 2016. Accordingly, the general assembly has not met as of the date of this report.

Furthermore, in our opinion, proper books of account have been kept by the Parent Company and the consolidated financial statements, together with the contents of the report of the Board of Directors relating to these consolidated financial statements, are in accordance therewith. We further report that we obtained all information and explanations that we required for the purpose of our audit and that the consolidated financial statements incorporate all information that is required by the Companies Law No. 1 of 2016, its executive regulation and by the Parent Company's Memorandum of Incorporation and Articles of Association, as amended, that an inventory count was duly carried out and that, to the best of our knowledge and belief, no violations of the Companies Law No. 1 of 2016, its executive regulation nor of the Parent Company's Memorandum of Incorporation and Articles of Association, as amended, have occurred during the financial year ended 31 December 2025 that might have had a material effect on the business of the Group or on its consolidated financial position.

Except for the non-compliance with Article 206 of the Companies Law no.1 of 2016, to the best of our knowledge and belief, no violations of the Companies Law no. 1 of 2016, its executive regulations nor of the Parent Company's memorandum of association have occurred during the year ended 31 December 2025, that might have had a material effect on the business of the Parent Company or on its financial position.

Moreover, we further report that during the course of our audit, we have not become aware of any violations of Law No. 7 of 2010 pertaining to the Establishment of the Capital Markets Authority and the Regulation of Securities' Activity and subsequent amendments thereto and its executive bylaws during the year ended 31 December 2025 that might have had a material effect on the business of the Group or on its consolidated financial position.

Khalid Ebrahim Al-Shatti
License No. 175
PricewaterhouseCoopers (Al-Shatti & Co.)

29 March 2026
Kuwait

Consolidated statement of financial position
For the year ended 31 December 2025
(All amounts are in Kuwaiti Dinars unless otherwise stated)

	Notes	2025	2024
ASSETS			
Non-current assets			
Property, plant and equipment	7	26,162,311	36,802,652
Investments in associate	8	548,669	494,180
Right-of-use assets	9	895,081	1,082,376
Financial assets at fair value through other comprehensive income	10	309,883	287,294
		<u>27,915,944</u>	<u>38,666,502</u>
Current assets			
Inventories	11	3,642,472	3,870,517
Trade and other receivables	12	10,016,661	11,060,793
Cash and cash equivalents	13	1,235,231	2,341,108
		<u>14,894,364</u>	<u>17,272,418</u>
Asset classified as held for sale	7	4,909,058	-
		<u>19,803,422</u>	<u>17,272,418</u>
Total assets		<u>47,719,366</u>	<u>55,938,920</u>
EQUITY AND LIABILITIES			
EQUITY			
Share capital	14	21,659,057	21,659,057
Share premium	14	4,967,805	4,967,805
Treasury shares	15	(1,647,126)	(1,647,126)
Statutory reserve	16	11,825,560	11,825,560
Voluntary reserve	17	489,130	4,489,130
Other reserves	18	(158,704)	107,834
Accumulated losses		(20,681,700)	(15,856,885)
Net equity		<u>16,454,022</u>	<u>25,545,375</u>
LIABILITIES			
Non-current liabilities			
Employees' end of service benefits	20	1,744,361	1,588,896
Bank borrowing	19	10,000,000	11,800,000
Lease liabilities – non-current	9	692,098	734,740
		<u>12,436,459</u>	<u>14,123,636</u>
Current liabilities			
Bank borrowing	19	1,820,865	1,823,799
Bank overdraft	13	9,930,840	5,292,895
Trade and other payables	21	6,838,900	8,819,088
Lease liabilities – current	9	238,280	334,127
		<u>18,828,885</u>	<u>16,269,909</u>
Total liabilities		<u>31,265,344</u>	<u>30,393,545</u>
Net equity and liabilities		<u>47,719,366</u>	<u>55,938,920</u>


Jassim Abdullah AlHajri
Chairman


Ahmad Abdullateef Alateeqi
Chief Executive Officer

The accompanying notes set out on pages 12 to 58 form an integral part of these consolidated financial statements.

Consolidated statement of income
For the year ended 31 December 2025
(All amounts are in Kuwaiti Dinars unless otherwise stated)

	Notes	2025	2024
Operating revenue		40,687,046	45,121,420
Operating costs	22	(36,905,600)	(41,538,256)
Gross profit		3,781,446	3,583,164
Other operating income	23	627,389	500,853
(Loss) / gain on sale of property, plant and equipment		(9,507)	15,813
Marketing expenses	24	(1,683,763)	(1,817,004)
General and administrative expenses	25	(5,598,405)	(5,445,653)
Impairment losses on financial assets	4.1	(8,876)	(79,135)
Impairment losses on property, plant and equipment	7	(3,302,000)	-
Other operating expenses	26	(2,460,791)	(1,001,280)
Operating loss		(8,654,507)	(4,243,242)
Investment income	27	16,957	25,613
Finance costs	28	(1,063,201)	(736,572)
Group's share in associate's results	8	20,707	13,573
Foreign currency exchange gain / (loss)		773,426	(47,978)
Loss before, National Labour Support Tax ("NLST"), Zakat and subsidiaries tax		(8,906,618)	(4,988,606)
Reversal of income tax on subsidiaries		81,803	842
Loss for the year		(8,824,815)	(4,987,764)
Basic and diluted loss per share (fils)	30	(42.18)	(23.84)

The accompanying notes set out on pages 12 to 58 form an integral part of these consolidated financial statements.

Consolidated statement of comprehensive income
For the year ended 31 December 2025
(All amounts are in Kuwaiti Dinars unless otherwise stated)

	Notes	<u>2025</u>	<u>2024</u>
Loss for the year		(8,824,815)	(4,987,764)
Other comprehensive income:			
<i>Items that may be reclassified to the consolidated statement of income:</i>			
Exchange differences on translation of foreign operations	18	(289,127)	(119,481)
<i>Items that will not be reclassified to the consolidated statement of income:</i>			
Changes in fair value of financial assets at fair value through other comprehensive income	18	22,589	47
Other comprehensive loss for the year		(266,538)	(119,434)
Total comprehensive loss for the year		<u>(9,091,353)</u>	<u>(5,107,198)</u>

The accompanying notes set out on pages 12 to 58 form an integral part of these consolidated financial statements.

Livestock Transport and Trading Company K.P.S.C.
and its subsidiaries
State of Kuwait



Consolidated statement of changes in equity
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

	Share capital	Share premium	Treasury shares	Statutory reserve	Voluntary reserve	Other reserves	Accumulated losses	Net equity
At 1 January 2024	21,659,057	4,967,805	(1,647,126)	11,825,560	4,489,130	227,268	(10,869,121)	30,652,573
Loss for the year	-	-	-	-	-	-	(4,987,764)	(4,987,764)
Other comprehensive loss	-	-	-	-	-	(119,434)	-	(119,434)
Total comprehensive loss for the year	-	-	-	-	-	(119,434)	(4,987,764)	(5,107,198)
At 31 December 2024	21,659,057	4,967,805	(1,647,126)	11,825,560	4,489,130	107,834	(15,856,885)	25,545,375
Loss for the year	-	-	-	-	-	-	(8,824,815)	(8,824,815)
Other comprehensive loss	-	-	-	-	-	(266,538)	-	(266,538)
Total comprehensive loss for the year	-	-	-	-	-	(266,538)	(8,824,815)	(9,091,353)
Transfer from voluntary reserve to accumulated losses (note 16)	-	-	-	-	(4,000,000)	-	4,000,000	-
At 31 December 2025	21,659,057	4,967,805	(1,647,126)	11,825,560	489,130	(158,704)	(20,681,700)	16,454,022

The accompanying notes set out on pages 12 to 58 form an integral part of these consolidated financial statements.

**Consolidated statement of cash flows
For the year ended 31 December 2025
(All amounts are in Kuwaiti Dinars unless otherwise stated)**

	Notes	2025	2024
Operating activities			
Loss for the year		(8,824,815)	(4,987,764)
<i>Adjustments:</i>			
Depreciation	7&9	5,935,479	4,998,160
Impairment charges on property, plant and equipment		3,302,000	-
Loss / (gain) on sale of property, plant and equipment		9,507	(15,813)
Gain on termination of lease contract		(626)	-
Investment income	27	(16,957)	(25,613)
Interest expense – lease liability	9	84,481	88,311
Interest expense – borrowing and overdraft		978,720	648,261
Impairment losses on financial assets	4.1	8,876	79,135
Provision for obsolete and slow-moving inventory	11	528,201	707,502
Group's share in associate's results	8	(20,707)	(13,573)
Foreign currency exchange (gain) / loss		(773,426)	47,978
Employees' end of service benefits	20	304,625	280,218
		<u>1,515,358</u>	<u>1,806,802</u>
Changes in working capital			
Inventories		(303,200)	825,012
Trade and other receivables		1,045,709	(392,188)
Trade and other payables		(1,205,819)	4,347,902
Cash flows generated from operations		<u>1,052,048</u>	<u>6,587,528</u>
Employees' end of service benefits paid	20	(147,423)	(290,004)
Net cash flows generated from operating activities		<u>904,625</u>	<u>6,297,524</u>
Investing activities			
Purchase of property, plant and equipment	7	(3,191,218)	(7,271,582)
Proceeds from disposal of property, plant and equipment		143,116	35,473
Proceeds from sale of financial assets at fair value through other comprehensive income		-	2,497
Investment income received		16,957	25,613
Net cash flows used in investing activities		<u>(3,031,145)</u>	<u>(7,207,999)</u>
Financing activities			
Dividends paid		(943)	(870)
Payment of term borrowing		(1,823,799)	(1,940,667)
Interest repayment - loan and overdraft		(957,855)	(624,462)
Lease payments	9	(407,019)	(517,569)
Net cash flows used in financing activities		<u>(3,189,616)</u>	<u>(3,083,568)</u>
Net decrease in cash and cash equivalents		<u>(5,316,136)</u>	<u>(3,994,043)</u>
Cash and cash equivalents at beginning of the year		(2,951,787)	1,003,675
Net foreign exchange differences		(427,686)	38,581
Cash and cash equivalents at end of the year	13	<u>(8,695,609)</u>	<u>(2,951,787)</u>
Non-cash transactions:			
Right of use assets – additions	9	(203,697)	(124,903)
Lease liabilities - additions	9	203,697	124,903
Right of use assets – remeasurement	9	(5,315)	54,118
Lease liabilities - remeasurement	9	5,315	(54,118)
Voluntary reserve	16	(4,000,000)	-
Accumulated losses	16	4,000,000	-
Property, plant and equipment	7	4,909,058	-
Asset classified as held for sale	7	(4,909,058)	-

The accompanying notes set out on pages 12 to 58 form an integral part of these consolidated financial statements.

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

1. INCORPORATION AND ACTIVITIES

Livestock Transport and Trading Company K.P.S.C. (the "Parent Company") was incorporated in accordance with the Memorandum of Incorporation authenticated at the Ministry of Justice – Real Estate Registration and Authentication Department under No. 70 /D/Vol. 2 on 24 November 1973. On 20 January 1974, the Parent Company has been incorporated in accordance with the resolution of the founders' General Assembly Meeting of the Parent Company.

The head office of the Parent Company is located at Sulaibiya, Agricultural Area, Block 12, Kuwait. Kuwait Investment Authority which is owned by State of Kuwait is the principal shareholder of the Parent Company. The Parent Company is listed on Boursa Kuwait.

The Parent Company's objectives are as follows:

1. To carry out all operations of producing, transporting and trading in all kinds of meat.
2. To construct and buy farms, pastures, barns, land and real estate deemed necessary to achieve the Parent Company's objectives.
3. To carry out all transportation operations deemed necessary or for others similar businesses.
4. To own, buy and utilize means of marine and land transportation necessary to achieve the Parent Company's objectives. In addition, utilize air transport necessary.
5. To engage in any business or processing activity relating to meat production and transportation, wool and leather trade.
6. To own, lease and rent of real estates, buildings, workshops, docks and stores.
7. To import and export marine equipment necessary for the Parent Company's vessels.
8. To import, export and manufacture all kinds of fodder.
9. The Parent Company may conduct all transactions and all other actions necessary to facilitate achieving its objectives.
10. Utilisation of financial surplus through investment in portfolios managed by specialised companies and authorities.
11. To engage in any trade or industry for food processing, opening restaurants and preparing healthy food.
12. To engage in any trade or manufacture of foodstuffs.
13. To engage in any trade or manufacture of fertilizers.
14. Import, export, breeding and sale of livestock.
15. Importing, exporting, manufacturing and selling medicines, veterinary tools and supplies, and veterinary medicine.
16. To engage any trade or manufacture of animal and pet food.
17. Agricultural Contracting.
18. Delivery of consumer and food orders.
19. To engage any trade or industry related to supermarkets and/or mini supermarkets and/or groceries.
20. To engage the activities of butchery and butchereries and exhibitions of selling meat and its products of all kinds.

Livestock Transport and Trading Company K.P.S.C. ("the Parent Company") and its subsidiaries (together referred to as "the Group") operates in four countries; Kuwait, United Arab Emirates ("UAE"), Australia and South Africa, and transports and sells livestock to certain countries in the Middle East.

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

1. INCORPORATION AND ACTIVITIES (CONTINUED)

The consolidated financial statements include the financial statements of the Parent Company and its subsidiaries (together referred to as the "Group"):

Name of subsidiaries	Shareholding interest (%)		Activity	Country of incorporation
	2025	2024		
Rural Export and Trading (WA) PTY Ltd.	100	100	Trade in livestock and meat	Australia
Trans Emirates Livestock Trading Company L.L.C.	100	100	Trade in livestock and meat	UAE
Al Shuwaikh Company for Managing and Establishing Commercial and Industrial Projects S.P.C.	100	100	Establishment and management of commercial and industrial projects	Kuwait
Al Mawashi (PTY) Ltd.	100	100	Trade in livestock and meat	South Africa
Al Messilah United for Sea and Shore Shipping Company W.L.L.	100	100	Sea transportation of miscellaneous goods	Kuwait
Al Kuwait Vessel for Sea and Shore Shipping Company W.L.L.	100	100	Sea transportation of miscellaneous goods	Kuwait

The total assets of the subsidiaries amounted to KD 7,903,963 as at 31 December 2025 (2024: KD 9,840,844), and their respective total liabilities amounted to KD 17,064,462 as at 31 December 2025 (2024: KD 14,834,264). Their total revenues amounted to KD 18,706,660 for the year ended 31 December 2025 (2024: KD 29,041,367). Their losses amounted to KD 4,029,909 for the year ended 31 December 2025 (2024: losses amounted to KD 4,187,312). Total assets, liabilities, revenues and losses of the subsidiaries are before eliminations.

During September 2022, the Parent Company incorporated two new subsidiaries "Al Messilah United for Sea and Shore Shipping Company W.L.L." and "Al Kuwait Vessel for Sea and Shore Shipping Company W.L.L.". The two subsidiaries did not start operations, and their share capital has not been paid as at 31 December 2025.

The consolidated financial statements for the year ended 31 December 2025 were authorised for issuance by the Board of Directors of the Parent Company on 29 March 2026 and are subject to the approval of the Annual General Assembly of the shareholders. The shareholders of the Parent Company have the power to amend the consolidated financial statements at the Annual General Assembly meeting.

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

2. BASIS OF PREPARATION

(a) Compliance with IFRS Accounting Standards

These consolidated financial statements of the Group have been prepared in accordance with IFRS Accounting Standards and the companies law no.1 of 2016 and its executive regulations. IFRS Accounting Standards comprise the following authoritative literature:

- IFRS Accounting Standards
- IAS Standards
- Interpretations developed by the IFRS Interpretations Committee (IFRIC Interpretations) or its predecessor body, the Standing Interpretations Committee (SIC Interpretations).

(b) Historical cost convention

The consolidated financial statements have been prepared on a historical cost basis, except for financial assets at fair value through other comprehensive income that are measured at fair value.

The consolidated financial statements have been presented in Kuwaiti Dinars ("KD"), which is also the Parent Company's functional and presentation currency.

(c) Going concern

During the year ended 31 December 2025, the Group incurred a net loss of KD 8,824,815 (2024: net loss of KD 4,987,764) and, as of that date, the Group has accumulated losses of KD 20,681,700 (2024: KD 15,856,885), which exceeds 75% of its share capital.

The Parent Company's Ordinary Annual General Assembly meeting ("AGM"), held on 5 March 2026, approved the utilisation of an amount of KD 7,000,000 from the Group's reserves to offset the accumulated losses of the Group. Accordingly, accumulated losses will be partially offset through transfers from the following reserves:

- KD 489,130 from the voluntary reserve
- KD 1,543,065 from the statutory reserve
- KD 4,967,805 from the share premium

The above transfers will be recognised in the consolidated statement of changes in equity in the period in which the shareholders' approval was obtained.

Also, the Group has assessed the Group's ability to continue as a going concern and the Group is satisfied that they have the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt on the Group's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

(d) Analysis of revenue variances

The Group has analysed the significant variances in revenues and gross profit margins for the year ended 31 December 2025 compared to the corresponding prior year. During this year, the Group's revenues decreased by 10%, while the gross profit margin slightly increased from 8% to 9%. The decrease in revenues is primarily attributable to that the local live sales in Kuwait experienced a substantial decrease, due to temporary non-availability of wethers and the general market slow-down.

The livestock sourcing environment during the year was affected by tightening supply and strong global demand. Supply constraints were mainly due to flock reductions and a lower availability of wethers, which are typically preferred for meat production.

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

2. BASIS OF PREPARATION (CONTINUED)

2.1 Changes in accounting policies and disclosures

(a) New and amended standards adopted by the Group

The Group has applied the following amendments for the first time for their annual reporting period commencing 1 January 2025:

- Lack of Exchangeability – Amendments to IAS 21, 'The Effects of Changes in Foreign Exchange Rates'

The amendments listed above did not have any impact on the amounts recognised in prior periods and are not expected to significantly affect the current or future periods.

(b) New standards and interpretations not yet adopted

Certain amendments to accounting standards have been published that are not mandatory for 31 December 2025 reporting periods and have not been early adopted by the Group. These amendments are not expected to have a material impact on the entity in the current or future reporting periods and on foreseeable future transactions.

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these consolidated financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

3.1 Principles of consolidation and equity accounting

Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Associate

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

Notes to the consolidated financial statements
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.1 Principles of consolidation and equity accounting (Continued)

Associate (Continued)

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting, except when the investment, or a portion thereof, is classified as held for sale, in which case it is accounted for in accordance with IFRS 5.

Under the equity method, an investment in an associate is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit and loss and other comprehensive income of the associate. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate, the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, is recognised immediately in the consolidated statement of income in the period in which the investment is acquired.

When a Group entity transacts with an associate of the Group, profits and losses resulting from the transactions with the associate are recognised in the Group's consolidated financial statements only to the extent of interests in the associate that are not related to the Group.

3.2 Business combinations

The acquisition method of accounting is used to account for all business combinations, regardless of whether equity instruments or other assets are acquired. The consideration transferred for the acquisition of a subsidiary comprises the:

- fair values of the assets transferred,
- liabilities incurred to the former owners of the acquired business,
- equity interests issued by the Group,
- fair value of any asset or liability resulting from a contingent consideration arrangement, and
- fair value of any pre-existing equity interest in the subsidiary.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are, with limited exceptions, measured initially at their fair values at the acquisition date. The Group recognises any non-controlling interest in the acquired entity on an acquisition-by-acquisition basis either at fair value or at the non-controlling interest's proportionate share of the acquired entity's net identifiable assets. Acquisition-related costs are expensed as incurred.

Notes to the consolidated financial statements
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.2 Business combinations (Continued)

The excess of the

- consideration transferred,
- amount of any non-controlling interest in the acquired entity, and
- acquisition-date fair value of any previous equity interest in the acquired entity,

over the fair value of the net identifiable assets acquired is recorded as goodwill. If those amounts are less than the fair value of the net identifiable assets of the business acquired, the difference is recognised directly in the consolidated statement of income as a bargain purchase.

Where settlement of any part of cash consideration is deferred, the amounts payable in the future are discounted to their present value as at the date of exchange. The discount rate used is the entity's incremental borrowing rate, being the rate at which a similar borrowing could be obtained from an independent financier under comparable terms and conditions.

Contingent consideration is classified either as equity or a financial liability. Amounts classified as a financial liability are subsequently remeasured to fair value with changes in fair value recognised in the consolidated statement of income.

If the business combination is achieved in stages, the acquisition date carrying value of the acquirer's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date. Any gains or losses arising from such remeasurement are recognised in the consolidated statement of income.

3.3 Foreign currencies translation

(a) Functional and presentation currency

Items included in the consolidated financial statements are measured using the currency of the primary economic environment in which the Group operates ("the functional currency"). The financial statements are presented in Kuwaiti Dinars (KD) which is the Parent Company's functional and presentation currency.

(b) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at year end exchange rates are generally recognised in the consolidated statement of income as a separate line item.

Foreign exchange gains and losses that relate to borrowings are presented in the consolidated statement of income, within finance costs.

Notes to the consolidated financial statements
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.3 Foreign currencies translation (continued)

(b) Transactions and balances (continued)

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. Translation differences on assets and liabilities carried at fair value are reported as part of the fair value gain or loss.

(c) Group companies

The results and financial position of foreign operations (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet,
- income and expenses for each statement of income and statement of comprehensive income are translated at average exchange rates (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), and
- all resulting exchange differences are recognised in other comprehensive income.

3.4 Property, plant and equipment

Property, plant and equipment are stated at historical cost less depreciation and any impairment loss. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the statement of income during the financial period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

Vessels	2-25 years
Land constructions and buildings	10-20 years
Machinery and equipment	3-20 years
Vehicles	5 years
Other assets	3 years

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.4 Property, plant and equipment (continued)

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at least at the end of each reporting period. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposal (if any) are determined by comparing the proceeds with the carrying amounts and are recognised within the consolidated statement of income.

Projects in progress for purposes of production works or administrative usage are stated at cost less any recognised impairment loss. Cost includes professional fees and borrowing costs capitalised on assets that meet the conditions of capitalising the borrowing costs in accordance with the Group's accounting policy. These assets are classified within the appropriate categories of items of property, plant and equipment when finished and being considered ready for use. Depreciation of such assets commences when they are ready for use for their intended purpose in the same way as other items of property, plant and equipment.

3.5 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined based on the weighted average cost method. Livestock cost is determined based on the cost of acquisition plus costs of raising. The cost of finished goods includes raw materials, wages and overheads incurred. Net realisable value is based on the selling price less the estimated cost till completion and sale of inventories.

3.6 Impairment of non-financial assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are largely independent cash inflows (cash-generating units). Prior impairments of non-financial assets (other than goodwill) are reviewed for possible reversal at each reporting date.

3.7 Financial assets

3.7.1 Classification

The Group classifies its financial assets in the following measurement categories:

- Those to be measured subsequently at fair value through other comprehensive income, and
- Those to be measured at amortised cost.

Notes to the consolidated financial statements
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.7 Financial assets (continued)

3.7.1 Classification (continued)

The classification depends on the business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses are recorded in consolidated statement of comprehensive income. For investments in equity instruments that are not held for trading, the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

3.7.2 Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

3.7.3 Measurement

At initial recognition, the Group measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset.

Debt instruments

Subsequent measurement of debt instruments depends on the Group's business model for managing the asset and the cash flow characteristics of the asset. The Group classifies its debt instruments at amortised cost.

- **Amortised cost:** Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in the consolidated statement of income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in the consolidated statement of income. Impairment losses are presented as separate line item in the consolidated statement of income.

Notes to the consolidated financial statements
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.7 Financial assets (Continued)

3.7.3 Measurement (Continued)

Debt instruments (Continued)

Equity instruments

The Group subsequently measures all equity investments at fair value. Where the Group's management has elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to the consolidated statement of income following the derecognition of the investment. Dividends from such investments continue to be recognised in the consolidated statement of income when the Group's right to receive payments is established.

Subsequent to the initial recognition, financial assets other than those carried at fair value through other comprehensive income are carried at amortised costs using the effective interest rate method.

3.7.4 Impairment

The Group assesses on a forward-looking basis the expected credit losses associated with its debt instruments carried at amortised cost and financial assets at fair value through other comprehensive income. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For 'trade and other receivables' the Group applies the simplified approach permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the receivables. For cash and cash equivalents, they are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

3.8 Trade and other receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method, less provision for impairment.

Trade and other receivables are amounts due from customers for goods sold or services performed in the ordinary course of business. Trade and other receivables are recognised initially at the amount of consideration that is unconditional unless they contain significant financing components, when they are recognised at fair value. The Group holds the trade receivables with the objective to collect the contractual cash flows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Notes to the consolidated financial statements
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.9 Cash and cash equivalents

In the consolidated statement of cash flows, cash and cash equivalents includes cash on hand, current accounts with banks, time deposits with an original maturity of less than three months and cash at investment portfolios net of bank overdraft. In the consolidated statement of financial position, bank overdraft is shown as a separate line within current liabilities.

3.10 Assets held for sale

Assets (or disposal Groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as deferred tax assets, assets arising from employee benefits, financial assets and investment property that are carried at fair value and contractual rights under insurance contracts, which are specifically exempt from this requirement.

An impairment loss is recognised for any initial or subsequent write-down of the asset (or disposal Group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset (or disposal Group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset (or disposal Group) is recognised at the date of derecognition.

Non-current assets (including those that are part of a disposal Group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal Group classified as held for sale continue to be recognised.

Non-current assets classified as held for sale and the assets of a disposal Group classified as held for sale are presented separately from the other assets in the consolidated statement of financial position. The liabilities of a disposal Group classified as held for sale are presented separately from other liabilities in the consolidated statement of financial position.

3.11 Employees' end of service benefits

The Group is liable under Kuwaiti Labour Law, to make payments to the employees for end of service benefits through defined benefits plan. Such payment is made on a lump sum basis at the end of an employee's service. This liability is unfunded and has been computed as the amount payable as a result of involuntary termination of the Group's employees on the financial position date. The Group expects this method to produce a reliable approximation of the present value of this obligation.

With respect to its national employees, the Group also makes contributions to Public Authority for Social Security calculated as a percentage of the employees' salaries.

Notes to the consolidated financial statements
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.12 Financial liabilities

A financial liability is any liability that is a contractual obligation to deliver cash or another financial asset to another entity or to exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavourable to the Group.

All financial liabilities are initially recognised at fair value less directly attributable transaction costs. After initial recognition the financial liabilities are subsequently measured at amortised cost using the effective interest rate method. The Group classifies its financial liabilities as borrowing and trade payables and other payables. A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

3.13 Offsetting financial instruments

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Group or the counterparty.

3.14 Borrowings

Borrowings represents term loans that are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the statement of income over the period of the borrowings using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

General and specific borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. Other borrowing costs are expensed in the period in which they are incurred.

Notes to the consolidated financial statements
For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.15 Trade payables and other liabilities

These amounts represent liabilities for goods and services provided to the Group prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition. Trade payables and other liabilities are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at their fair value and subsequently measured at amortised cost using the effective interest rate method.

3.16 Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as finance costs.

3.17 Dividends

Appropriation is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.18 Earnings per share

Basic earnings per share

Basic earnings per share is calculated by dividing:

- the profit attributable to owners of the Group, excluding any costs of servicing equity other than ordinary shares
- by the weighted average number of ordinary shares outstanding during the financial year, adjusted for bonus elements in ordinary shares issued during the year and excluding treasury shares

Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take into account:

- the after income tax effect of interest and other financing costs associated with dilutive potential ordinary shares, and
- the weighted average number of additional ordinary shares that would have been outstanding assuming the conversion of all dilutive potential ordinary shares.

3.19 Treasury shares

Treasury shares represent the Parent Company's own shares that have been issued, subsequently purchased by the Group and not yet reissued or cancelled. Treasury shares are accounted for using the cost method. Under the cost method, the total cost of the shares acquired is reported as a contra account within equity when the treasury shares are disposed; gains are credited to a separate un-distributable account in equity "gain on sale of treasury shares". Any realised losses are charged to the same account in the limit of its credit balance, any additional losses are charged to retained earnings and then to reserves. Gains realised subsequently on the sale of treasury shares are first used to offset any previously recorded losses in reserves, retained earnings and the gain on sale of treasury shares.

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.20 Taxes and deductions

Taxes and deductions are represented in the following:

- Income taxes on subsidiaries.
- Contribution to Kuwait Foundation for Advancement of Science on the Parent Company.
- Tax due from the Parent Company in accordance with Law No. 19 of 2000 concerning Support and Encouragement of National Manpower to Work in Private Sector.
- Zakat in accordance with Law No.46 of 2006.

3.21 Contingencies

Contingent liabilities are not recognised in the consolidated statement of financial position, but are disclosed, unless the possibility of an outflow of resources embodying economic benefit is remote. Contingent assets are not recognised in the consolidated statement of financial position, but are disclosed when an inflow of economic benefits is probable.

3.22 Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods sold.

Revenue is recognised when or as performance obligations are satisfied by transferring control of goods to a customer. Revenue is recognised only to the extent that it is probable the economic benefits will accrue to the Group, the revenue can be measured reliably and the contract has commercial substance.

The revenue recorded is the amount of consideration specified in a contract with a customer that the Group expects to be entitled to in exchange for those goods.

Revenue is recognised in accordance with the five-step model as stipulated in IFRS 15:

1. Identify contracts with customers: A contract is an agreement which creates enforceable rights and obligations and sets out criteria that must be met.
2. Identify performance obligations within a contract: A performance obligation is a promise to deliver goods or services to a customer.
3. Determine the transaction price: The transaction price is the amount of consideration to which the Group expects to be entitled in exchange for delivering the promised goods to a customer.
4. Allocate the transaction price to the performance obligations.
5. Recognize revenue as and when the Group satisfies performance obligations.

A receivable is recognised when the goods are delivered as this is the point in time that the consideration is unconditional.

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.22 Revenue recognition (Continued)

Sale of goods

The Group is engaged in the sales of food products. Revenue from the sale of goods is recognised when the Group sells a product to the customer. Payment of the transaction price is due immediately when the customer purchases the product and takes delivery. It is the Group's policy to sell its products to the end customer.

Interest income

Interest income is recognised as the interest accrues using effective interest rate method.

Dividend income

Dividend income is recognised when the right to receive payment is established.

3.23 Governmental subsidy

Governmental subsidy is recognised at fair value where there is a reasonable assurance that the subsidy will be received and the Group will comply with all attached conditions. Governmental subsidy is shown as a separate line item in the consolidated statement of income. There are no unfulfilled conditions or other contingencies attached to this subsidy. The Group did not benefit directly from any other forms of government assistance.

3.24 Leases

The Group leases various offices, warehouses, retail stores. Rental contracts are made for fixed periods of 1 year to 20 years but may have extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions. The lease agreement do not impose any covenants, but leased assets may not be used as security for borrowing purposes.

Lease is recognised as a right-of-use asset and a corresponding liability at the date at which the leased asset is available for use by the Group.

Assets and liabilities arising from a lease are initially measured on a present value basis. Lease liabilities include the net present value of the following lease payments:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable;
- variable lease payment that are based on an index or a rate;
- amounts expected to be payable by the lessee under residual value guarantees;
- the exercise price of a purchase option if the lessee is reasonably certain to exercise that option; and
- payments of penalties for terminating the lease, if the lease term reflects the lessee exercising that option.

Notes to the consolidated financial statements

For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.24 Leases (Continued)

The lease payments are discounted using, the lessee's incremental borrowing rate, being the rate that the lessee would have to pay to borrow the funds necessary to obtain an asset of similar value in a similar economic environment with similar terms and conditions.

To determine the incremental borrowing rate, the Group:

- where possible, uses recent third-party financing received by the individual lessee as a starting point, adjusted to reflect changes in financing conditions since third party financing was received,
- uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases held by the Group, which does not have recent third party financing, and
- makes adjustments specific to the lease, e.g. term, country, currency and security.

Lease payments are allocated between principal and finance cost. The finance cost is charged to the consolidated statement of income over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

Right-of-use assets are measured at cost comprising the following:

- the amount of the initial measurement of lease liability;
- any lease payments made at or before the commencement date less any lease incentives received;
- any initial direct costs; and
- restoration costs.

Right-of-use assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group is reasonably certain to exercise a purchase option, the right-of-use asset is depreciated over the underlying asset's useful life.

Payments associated with short-term leases of equipment and vehicles and all leases of low-value assets are recognised on a straight-line basis as an expense in consolidated statement of income. Short-term leases are leases with a lease term of 12 months or less.

3.25 NLST, KFAS and Zakat

National Labour Support Tax (NLST), contribution to Kuwait Foundation for the Advancement of Sciences (KFAS) and Zakat represent levies / taxes imposed on the Group at the flat percentage of net profits less permitted deductions under the prevalent respective fiscal regulations of the State of Kuwait. Under prevalent taxation / levy regulations no carry forward of losses is permitted and there are no significant differences between the tax / levy bases of assets and liabilities and their carrying amount for financial reporting purposes.

Notes to the consolidated financial statements

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(All amounts are in Kuwaiti Dinars unless otherwise stated)

3. SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONTINUED)

3.25 NLST, KFAS and Zakat (continued)

Tax / statutory levy	Rate
Contribution to KFAS	1.0% of net profit less permitted deductions
Zakat	1.0% of net profit less permitted deductions
NLST	2.5% of annual net profit before Board of Director's remuneration, contribution to Kuwait Foundation for Advancement of Sciences, donations, grants, Zakat and NLST.

4 FINANCIAL RISK MANAGEMENT

Risk is inherent in the Group's activities but it is managed through a process of ongoing identification, measurement and monitoring, subject to risk limits and other controls. This process of risk management is critical to the Group's continuing profitability and each individual within the Group is accountable for the risk exposures relating to his or her responsibilities. The Group is exposed to credit risk, liquidity risk and market risk. The independent risk control process does not include business risks such as changes in the environment, technology and industry. The Group's policy is to monitor these business risks through the Group's strategic planning process. The Parent Company's management reviews and agrees policies for managing each of these risks which are summarised below.

4.1 Financial risk factors

(a) Market risk

Market risk is the risk that the fair value or future cash flows of financial instrument will fluctuate because of changes in market prices. Market risk comprises of, foreign currency risk, equity price risk and interest rate risk.

(i) Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates that affects the Group's cash flows or the valuation of the monetary assets and liabilities denominated in foreign currency. The Group is exposed to foreign currency risks resulting mainly from the Group's dealings in financial assets denominated in foreign currencies. The Group has set policies for the management of foreign exchange risk which require each company in the Group to manage the foreign risk against its currency of operation. The Group tracks and manages these risks by:

- Monitoring the changes in foreign currency exchange rates on regular basis.
- Set up tide limits for dealing in foreign currencies for the basic objectives of the Group's activities.

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For the year ended 31 December 2025

(All amounts are in Kuwaiti Dinars unless otherwise stated)

4 FINANCIAL RISK MANAGEMENT (CONTINUED)

4.1 Financial risk factors (Continued)

(a) Market risk (Continued)

(i) Foreign currency risk (Continued)

The following is net foreign currencies positions as at the date of the consolidated financial statements:

	<u>2025</u>	<u>2024</u>
	KD (equivalent)	KD (equivalent)
US Dollar	<u>(136,589)</u>	<u>(582,953)</u>
Australian dollar	<u>346,244</u>	<u>189,630</u>
Emirati dirham	<u>2,520,254</u>	<u>3,878,020</u>
South African Rand	<u>(97,807)</u>	<u>(367,793)</u>

The table below indicates the Group's foreign exchange exposure as at 31 December, as a result of its monetary assets and liabilities. The analysis calculates the effect of a reasonably possible movement of the KD currency rate against the US Dollar, Euro, Australian Dollar, Emirati Dirham and South African Rand with all other variables held constant, on the results for the year and equity (due to the fair value of currency sensitive monetary assets and liabilities).

	<u>Change in</u>	<u>Effect on loss</u>
	<u>currency rate</u>	<u>for the year</u>
		<u>and equity</u>
31 December 2025		
US Dollar	<u>+5%</u>	<u>6,829</u>
Australian Dollar	<u>+5%</u>	<u>(17,312)</u>
Emirati Dirham	<u>+5%</u>	<u>(126,013)</u>
South African Rand	<u>+5%</u>	<u>4,890</u>
31 December 2024		
US Dollar	<u>+5%</u>	<u>29,148</u>
Australian Dollar	<u>+5%</u>	<u>(9,482)</u>
Emirati Dirham	<u>+5%</u>	<u>(193,901)</u>
South African Rand	<u>+5%</u>	<u>18,390</u>

The increase in currency rate will have the opposite effect on the loss for the year and equity.

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4 FINANCIAL RISK MANAGEMENT (CONTINUED)

4.1 Financial risk factors (Continued)

(a) Market risk (Continued)

(ii) Equity price risk

The risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk). The Group is exposed to this risk as the Group owns investments classified in the consolidated statement of financial position as financial assets at fair value through other comprehensive income. The Group's management monitors and manages these risks through:

- Group's investments through portfolios managed by specialised portfolio managers.
- Invest in companies' shares that have good financial positions that generate high operating income and dividends and with well performing investment funds.
- Periodic tracking of changes in market prices.

The following table shows the impact on the Group's financial assets sensitive to equity prices considering a 5% change with other factors constant. The effect of decreases in equity prices is expected to be equal and opposite to the effect of increases shown. There has been no change in the methods and the assumptions used in the preparation of the sensitivity analysis.

2025	% change in equity price	Effect on equity
Financial assets at fair value through other comprehensive income	<u>5%</u>	<u>15,494</u>
	% change in equity price	Effect on equity
2024		
Financial assets at fair value through other comprehensive income	<u>5%</u>	<u>14,365</u>

(iii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Interest rate risk is managed by the Group through investing in deposits with fixed interest rates to prevent changes in interest rates, The Group studies on a regular basis all the income data related to the interest rate to determine the probability of changes in interest rates and the effect of such changes on the cash flow of the Group and the consolidated statement of income in order to take the necessary actions in a timely manner.

Borrowings bear fixed interest rate and hence not exposed to interest rate risk.

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4 FINANCIAL RISK MANAGEMENT (CONTINUED)

4.1 Financial risk factors (Continued)

(b) *Credit risk*

Credit risk arises from cash and cash equivalents and trade and other receivables.

(i) *Risk management*

Credit risk is managed on a Group basis. For banks and financial institutions, only independently rated parties with high credit rating are accepted.

If contract customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the board. The compliance with credit limits by contract customers is regularly monitored by line management.

Sales to retail customers are required to be settled by letter of credit, thereby extinguishing credit risk. There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and / or regions.

(ii) *Security*

It is not the practice of the Group to obtain securities against receivables.

(iii) *Impairment of financial assets*

The following represents the Group's financial assets that are subject to the expected credit loss model:

- Trade receivables for billed amounts issued for sale of livestock and livestock products.

While cash and cash equivalents and financial assets at amortised costs are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

Trade receivables

The Group applies the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, trade receivables have been grouped based on shared credit risk characteristics.

The Group has established a provision matrix that is based on the Group's historical credit loss experience. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group has identified the inflation rate of the countries in which it sells its goods and provide services to be the most relevant factor, and accordingly adjusts the historical loss rates based on expected changes in these factors.

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4 FINANCIAL RISK MANAGEMENT (CONTINUED)

4.1 Financial risk factors (Continued)

(b) Credit risk (Continued)

(iii) Impairment of financial assets (Continued)

Trade receivables (Continued)

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group, and a failure to make contractual payments for a period of greater than 90 days.

Impairment losses on trade receivables are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

On that basis, the loss allowance as at 31 December 2025 and 31 December 2024 was determined as follows for trade receivables:

	As at 31 December 2025			As at 31 December 2024		
	Trade receivables	Loss allowance	Loss allowance %	Trade receivables	Loss allowance	Loss allowance %
Up to 3 months	2,191,284	52,114	2%	4,002,399	63,936	2%
3 – 6 months	365,179	47,631	13%	137,845	10,460	8%
6 – 9 months	855,535	164,828	19%	860,835	185,083	22%
9 months to 1 year	442,496	83,548	19%	357,426	82,088	23%
Over 1 year	20,029,563	16,068,636	80%	19,736,504	16,076,767	81%
	23,884,057	16,416,757	69%	25,095,009	16,418,334	65%

The movement of the loss allowance is as follows:

	2025	2024
At 1 January	16,418,334	16,341,427
Increase in loss allowance recognised in the profit or loss during the year	8,876	79,135
Write-off during the year	-	(7,428)
Foreign exchange differences	(10,453)	5,200
At 31 December	16,416,757	16,418,334

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4 FINANCIAL RISK MANAGEMENT (CONTINUED)

4.1 Financial risk factors (Continued)

(c) Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting commitments associated with financial liabilities, arises because of the possibility (which may often be remote) that the entity could be required to pay its liabilities earlier than expected. Prudent liquidity risk management implies maintaining sufficient cash, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, the Group aims to maintain the support from the shareholders.

The table below analyses the Group's non-derivative financial liabilities into relevant maturity groupings based on the remaining period at the reporting date to the contractual maturity date. The amounts disclosed in the below tables are the contractual undiscounted cash flows. Undiscounted cash flows in respect of balances due within 12 months generally equal their carrying amounts in the consolidated statement of financial position as the impact of discounting is not significant.

The maturity analysis of financial instruments as at 31 December is as follows:

	Less than 12 months	More than 12 months	Total Contractual cash flows	Carrying amount
At 31 December 2025				
Bank borrowing	2,265,381	10,869,256	13,134,637	11,820,865
Lease liabilities	280,615	824,036	1,104,651	930,378
Bank overdraft	9,930,840	-	9,930,840	9,930,840
Trade and other payables (excluding advances from customers and dividends payable)	5,476,825	-	5,476,825	5,476,825
	<u>17,953,661</u>	<u>11,693,292</u>	<u>29,646,953</u>	<u>28,158,908</u>
			Total Contractual cash flows	Carrying amount
At 31 December 2024				
Bank borrowing	2,257,445	13,003,588	15,261,033	13,623,799
Lease liabilities	383,942	907,121	1,291,063	1,068,867
Bank overdraft	5,292,895	-	5,292,895	5,292,895
Trade and other payables (excluding advances from customers and dividends payable)	6,927,127	-	6,927,127	6,927,127
	<u>14,861,409</u>	<u>13,910,709</u>	<u>28,772,118</u>	<u>26,912,688</u>

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4 FINANCIAL RISK MANAGEMENT (CONTINUED)

4.2 Capital risk management

The Group manages its capital to ensure that entities within the Group will be able to continue as a going concern while maximising the return to shareholders through the optimisation of the debt and equity balance. The Group monitors capital on the basis of gearing ratio. The ratio is calculated as net debt divided by total capital. Net debt is calculated as total debt less cash and cash equivalents. Total capital is calculated as net debt plus equity. The gearing ratios as at 31 December were as follows:

	2025	2024
Bank borrowing (Note 19)	11,820,865	13,623,799
Bank overdraft	9,930,840	5,292,895
Lease liabilities	930,378	1,068,867
Less: cash and cash equivalents (Note 13)	(1,235,231)	(2,341,108)
Net debt	21,446,852	17,644,453
Net equity	16,454,022	25,545,375
Total capital	37,900,874	43,189,828
Gearing ratio (%)	56.59%	40.85%

5 SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

In the application of the Group's accounting policies, the management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Significant management judgments

In the process of applying the Group's accounting policies, management has made the following significant judgments, which have the most significant effect on the amounts recognised in the consolidated financial statements:

5 SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES (CONTINUED)

Significant management judgments (Continued)

Critical judgements in determining the lease term

In determining the lease term, management considers all facts and circumstances that create an economic incentive to exercise an extension option, or not exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not terminated).

For leases of warehouses and retail stores, the following factors are normally the most relevant:

- If there are significant penalties to terminate (or not extend), the Group is typically reasonably certain to extend (or not terminate).
- If any leasehold improvements are expected to have a significant remaining value, the Group is typically reasonably certain to extend (or not terminate).
- Otherwise, the Group considers other factors including historical lease durations and the costs and business disruption required to replace the leased asset.

Estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the financial position date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

Expected Credit Losses on financial assets

The Group estimates Expected Credit Loss (ECL) for all financial assets carried at amortised cost.

Significant judgements are required in applying the accounting requirements for measuring ECL, such as:

- Determining criteria for significant increase in credit risk;
- Choosing appropriate models and assumptions for measurement of ECL;
- Establishing the number and relative weightings of forward-looking scenarios for each type of product/market and the associated ECL; and
- Establishing group of similar financial assets for the purpose of measuring ECL.

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5 SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES (CONTINUED)

Estimation uncertainty (Continued)

Fair value of financial assets at fair value through other comprehensive income

The Group carries out valuations for its financial assets at fair value through other comprehensive income at least annually. At the end of each reporting period, the management update their assessment of the fair value of each equity investment, taking into account the most recent financial information available. The management determine a value within a range of reasonable fair value estimates.

The best evidence of fair value is current prices in an active market for similar assets. Where such information is not available the management considers information from a variety of sources including, current prices in an active market for equity investments of different nature or recent prices of similar equity investments in less active markets, adjusted to reflect those differences.

Impairment of inventories

Inventories are held at lower of cost and net realisable value. When inventories become old or obsolete, an estimate is made of their net realisable value. For individually significant amounts, this estimation is performed on an individual basis. Amounts which are not individually significant, but which are old or obsolete, are assessed collectively and a provision applied according to the inventory type and the degree of ageing or obsolescence, based on historical selling prices.

Useful lives and impairment of property, plant and equipment

The Group reviews the estimated useful lives over which its property, plant and equipment are depreciated. The Group's management determines the estimated useful lives of its property, plant and equipment based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment are reviewed at least annually and are updated if expectations differ from previous estimates due to physical wear and tear and technical or commercial obsolescence on the use of these assets.

At the reporting date, the Group's management assesses, whether there is any indication that property, plant and equipment may be impaired. The recoverable amount of an asset is determined based on value in use calculated using cash flows projections based on financial budgets approved by management covering a five-year period and fair value less costs of disposal approach based on an adjusted net asset value method, which involves judgments and estimates made by management. The impairment assessment resulted in an impairment charge of KD 3,302,000 (2024: Nil). Further information is disclosed in note 7.

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6 FAIR VALUE ESTIMATION

The fair values of financial assets and liabilities are estimated as follows:

- **Level 1:** Quoted prices in active markets for quoted financial instruments.
- **Level 2:** Quoted prices in active markets for similar instruments. Quoted prices for identical assets or liabilities in market that is not active. Inputs other than quoted prices that are observable for assets and liabilities.
- **Level 3:** Inputs for the asset or liabilities that are not based on observable market data.

The following table shows the fair value measurement hierarchy of the Group's financial assets recorded at fair value:

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total fair value</u>
31 December 2025				
Financial assets at fair value through other comprehensive income	1,223	21,865	286,795	309,883
31 December 2024				
Financial assets at fair value through other comprehensive income	1,223	22,120	263,951	287,294

Financial assets at fair value through other comprehensive income at Level 3 is measured at fair value estimated using various models, which includes some assumptions that are not supportable by observable market prices or rates or the latest financial statements or information available on these investments as the future financial flows of which are unpredictable.

The fair value of the financial assets and liabilities other than those mentioned above are not materially different than their carrying value.

The following table represents the changes in Level 3 instruments:

	<u>2025</u>	<u>2024</u>
Opening balance	263,951	266,426
Disposals	-	(2,475)
Change in fair value	22,844	-
Ending balance	286,795	263,951

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7 PROPERTY, PLANT AND EQUIPMENT

	Vessels	Land, constructions and buildings	Machinery and equipment	Vehicles	Other assets	Projects in progress	Total
At 1 January 2024							
Cost	38,606,291	29,565,470	11,389,997	3,597,572	2,485,507	1,103,835	86,748,672
Accumulated depreciation	(24,536,041)	(14,641,870)	(7,985,669)	(3,088,285)	(2,266,150)	-	(52,518,015)
Net book amount	14,070,250	14,923,600	3,404,328	509,287	219,357	1,103,835	34,230,657
Year ended 31 December 2024							
Opening net book amount	14,070,250	14,923,600	3,404,328	509,287	219,357	1,103,835	34,230,657
Exchange differences	-	(76,849)	(34,187)	273	(151)	-	(110,914)
Additions	1,611,569	197,615	434,245	159,528	180,991	4,687,634	7,271,582
Transfers	4,479,608	1,305,661	-	-	-	(5,785,269)	-
Disposals	-	-	(38,769)	(420,383)	-	-	(459,152)
Depreciation charge	(2,467,503)	(1,042,774)	(756,680)	(186,214)	(115,842)	-	(4,569,013)
Depreciation relating to disposals	-	-	38,498	400,994	-	-	439,492
Closing net book amount	17,693,924	15,307,253	3,047,435	463,485	284,355	6,200	36,802,652
At 31 December 2024							
Cost	44,697,468	30,991,897	11,751,286	3,336,990	2,666,347	6,200	93,450,188
Accumulated depreciation	(27,003,544)	(15,684,644)	(8,703,851)	(2,873,505)	(2,381,992)	-	(56,647,536)
Net book amount	17,693,924	15,307,253	3,047,435	463,485	284,355	6,200	36,802,652

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7 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

	Vessels	Land, constructions and buildings	Machinery and equipment	Vehicles	Other assets	Projects in progress	Total
At 31 December 2024							
Cost	44,697,468	30,991,897	11,751,286	3,336,990	2,666,347	6,200	93,450,188
Accumulated depreciation	(27,003,544)	(15,684,644)	(8,703,851)	(2,873,505)	(2,381,992)	-	(56,647,536)
Net book amount	17,693,924	15,307,253	3,047,435	463,485	284,355	6,200	36,802,652
Year ended 31 December 2025							
Opening net book amount	17,693,924	15,307,253	3,047,435	463,485	284,355	6,200	36,802,652
Exchange differences	-	69,843	27,698	(1,213)	311	-	96,639
Additions	2,364,611	221,830	230,775	338,643	35,359	-	3,191,218
Transfers	-	-	6,200	-	-	(6,200)	-
Disposals	-	(1,808,779)	(491,954)	(202,208)	(640)	-	(2,503,581)
Depreciation charge	(3,307,436)	(1,111,667)	(787,063)	(211,773)	(146,578)	-	(5,564,517)
Depreciation relating to disposals	-	1,724,043	439,898	186,377	640	-	2,350,958
Impairment charges	-	(2,698,695)	(463,380)	(107,425)	(32,500)	-	(3,302,000)
Transfer to asset held for sale - cost	(27,336,090)	-	-	-	-	-	(27,336,090)
Transfer to held for sale - accumulated depreciation	22,427,032	-	-	-	-	-	22,427,032
Closing net book amount	11,842,041	11,703,828	2,009,609	465,886	140,947	-	26,162,311
At 31 December 2025							
Cost	19,725,989	29,474,791	11,524,005	3,472,212	2,701,377	-	66,898,374
Accumulated depreciation and impairment	(7,883,948)	(17,770,963)	(9,514,396)	(3,006,326)	(2,560,430)	-	(40,736,063)
Net book amount	11,842,041	11,703,828	2,009,609	465,886	140,947	-	26,162,311

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7 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Machinery and equipment included in property, plant and equipment with a carrying value of KD 3,937 (2024: KD 8,676) are mortgaged as a security against bank borrowing (Note 19).

Vessel included in property, plant and equipment with a carrying value of KD 10,587,972 (2024: 11,614,829) is mortgaged as a security against bank borrowing (Note 19).

The depreciation charge for the year has been allocated in the consolidated statement of income as follows:

	<u>2025</u>	<u>2024</u>
Operating costs (Note 22)	4,716,430	3,843,371
Marketing expenses (Note 24)	266,878	212,727
General and administrative expenses (Note 25)	581,209	512,915
	<u>5,564,517</u>	<u>4,569,013</u>

Asset classified as held for sale

In November 2025, the board of directors of the Parent Company approved a plan to dispose one of its vessels "MV Al Messilah". The vessel met the classification criteria as held for sale in accordance with *IFRS 5 – Non-current Assets Held for Sale and Discontinued Operations*, as management was committed to the plan, the assets was available for immediate sale in its present condition, and the sale was considered highly probable.

Accordingly, the vessel was reclassified as an asset held for sale and measured at the lower of its carrying amount and fair value less costs to sell at the date of reclassification. The fair value less costs to sell exceeded the carrying amount; therefore, no impairment loss was recognised.

On 24 December 2025, the Parent Company entered into a binding sale and purchase agreement with the buyer. The legal transfer of ownership and delivery of the vessel occurred on 8 January 2026. As the transfer took place after the reporting date, the disposal is considered a non-adjusting subsequent event in accordance with *IAS 10 – Events after the Reporting Period* (Note 34).

The disposal does not represent a discontinued operation under IFRS 5, as it does not constitute a separate major line of business or geographical area of operations. The Parent Company continues to operate its remaining vessel within the same line of business.

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7 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

I. Impairment testing of property, plant and equipment

Property, plant and equipment has been allocated to individual cash generating units (CGUs) for impairment testing as follows:

Cash generating units	Carrying value	
	2025 KD'000	2024 KD'000
Marine Chartering Division	11,842	17,694
Food Division	14,320	19,108
	26,162	36,802

Property, plant and equipment were tested for impairment as at 31 December 2025.

The recoverable amount of the Marine Chartering Division was determined based on a value-in-use approach using cash flow projections derived from management-approved financial budgets covering a five-year period. No impairment was recognised as the recoverable amount exceeded the carrying amount of the Marine Chartering Division CGU by KD 4.5 million as at 31 December 2025.

The recoverable amount of the Food Division was determined based on fair value less costs of disposal using an adjusted net asset value method.

The carrying amount of property, plant and equipment within the Food Division before impairment was KD 17,622,270 as at 31 December 2025. The impairment assessment resulted in an impairment charge of KD 3,302,000, reducing the carrying amount to KD 14,320,270.

II. Key Assumptions used in value-in-use calculations

Key Assumptions

The principal assumptions used to determine value-in-use include long-term cash flows, discount rates, terminal value growth rate estimates, EBITDA growth rate and CAPEX. The assumptions are constructed based upon historic experience and management's best estimate of future trends and performance and take into account anticipated efficiency improvements over the forecasted period.

Forecast revenue growth rates

Forecast revenue growth rates are based on past experience and management's best estimate of future trends and market developments.

Discount rates

Discount rates reflect management's estimate of the risks. Discount rates are based on a weighted average cost of capital of 11.2%.

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7 PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

II. Key Assumptions used in value in use calculations (continued)

Budgeted Capex

The cash flow forecasts for budgeted capital expenditure are based on past experience and include the ongoing capital expenditure required to continue operating the business.

Terminal growth rate and working capital estimates

The Group prepares cash flow forecasts for the next five years, derived from the most recent annual business plan approved by the Board of Directors.

The business plans take into account local market considerations such as the number of customers, average revenue per customer, operating costs, capital expenditure, and EBITDA. The used terminal growth rate of 2% does not exceed average terminal growth rate for the relevant markets.

III. Key assumptions used in calculating fair value less costs of disposal using an adjusted net asset value

Marketability discount

A marketability discount on the range of 75% to 85% has been applied to the adjusted net asset value to reflect the liquidity of the underlying assets, taking into account the lack of readily available buyers, disposal timelines and transaction execution risks.

Fair value of underlying assets

The fair value of the underlying assets has been determined based on external valuation reports, where available, and management estimates using appropriate valuation techniques and market-based assumptions.

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8 INVESTMENTS IN ASSOCIATE

The details of the Group's associate are as follows:

Name of the associate	Country of incorporation	Activity	Voting rights and equity interest		2025	2024
			2025	2024		
			%	%		
Portland Pellet Suppliers	Australia	Pellet manufacturing	50%	50%	548,669	494,180

Summarised financial information of the Group's associate is set out below:

Portland Pellet Suppliers

	2025	2024
Assets		
Current assets	684,179	694,083
Non-current assets	505,597	410,905
	1,189,776	1,104,988
Liabilities		
Current liabilities	89,252	115,841
Non-current liabilities	3,186	787
	92,438	116,628
Net assets of the associate	1,097,338	988,360
Group's share of the associate's net assets	548,669	494,180
Revenues	1,518,708	1,358,624
Expenses	(1,477,294)	(1,331,479)
Profit for the year	41,414	27,145
Group's share of associate's results	20,707	13,573

Reconciliation of the summarised financial information:

	2025	2024
Opening balances	494,180	527,223
Share of results	20,707	13,573
Foreign currency translation adjustment	33,782	(46,616)
Ending balances	548,669	494,180

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9 LEASES

This note provides information for lease where the Group is a lessee.

(i) Amounts recognized in the consolidated statement of financial position

	<u>2025</u>	<u>2024</u>
Right of use assets		
Buildings	<u>895,081</u>	<u>1,082,376</u>
Lease liability		
Current	238,280	334,127
Non-current	<u>692,098</u>	<u>734,740</u>
	<u>930,378</u>	<u>1,068,867</u>

(ii) Amounts recognised in the consolidated statement of income

The consolidated statement of income shows the following amount relating to lease:

	<u>2025</u>	<u>2024</u>
Depreciation charge of right-of-use asset		
Buildings	<u>370,962</u>	<u>429,147</u>
Interest expense – lease liability (Note 28)	<u>84,481</u>	<u>88,311</u>

The movement of right of use asset is as follows:

	<u>2025</u>	<u>2024</u>
Opening net book amount	1,082,376	1,435,154
Additions	203,697	124,903
Terminations	(27,187)	-
Lease remeasurement	5,315	(54,118)
Depreciation	(370,962)	(429,147)
Foreign currency translation adjustment	1,842	5,584
Closing net book amount	<u>895,081</u>	<u>1,082,376</u>

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9 LEASES (CONTINUED)

The depreciation charge for the year has been allocated in the consolidated statement of income as follows:

	<u>2025</u>	<u>2024</u>
Operating costs (Note 22)	7,746	7,261
Marketing expenses (Note 24)	193,353	200,812
General and administrative expenses (Note 25)	169,863	221,074
	<u>370,962</u>	<u>429,147</u>

The movement of lease liabilities is as follows:

	<u>2025</u>	<u>2024</u>
Opening net book amount	1,068,867	1,426,983
Additions	203,697	124,903
Terminations	(27,813)	-
Interest	84,481	88,311
Lease payments	(407,019)	(517,569)
Lease remeasurement	5,315	(54,118)
Foreign currency translation adjustment	2,850	357
Closing net book amount	<u>930,378</u>	<u>1,068,867</u>

Expenses relating to short-term leases included in marketing expenses (Note 24) and general and administrative expenses (Note 25) amounted to KD 900 (2024: KD 7,575) and KD 97,419 (2024: KD 69,520), respectively.

10 FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

Financial assets at fair value through other comprehensive income (FVOCI) comprise:

- Equity securities which are not held for trading, and which the Group has irrevocably elected at initial recognition to recognise in this category. These are strategic investments and the Group considers this classification to be more relevant.

Equity investments at fair value through other comprehensive income

Equity investments at FVOCI comprise the following:

	<u>2025</u>	<u>2024</u>
Quoted securities	1,223	1,223
Unquoted local securities	286,795	263,951
Unquoted foreign securities*	21,865	22,120
	<u>309,883</u>	<u>287,294</u>

The fair value of quoted securities is based on its year end bid price in an active market.

- * The unquoted foreign securities represents investment in funds and its fair value is determined by the manager of the fund based on the latest net asset value as of 31 December 2025.

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11 INVENTORIES

	<u>2025</u>	<u>2024</u>
Livestock and meat	3,377,875	3,001,239
Fodder	179,850	95,479
Medicines, fertilisers and others	696,169	710,334
Goods in transit - livestock	-	-
Production materials and spare parts	<u>621,237</u>	<u>770,967</u>
	4,875,131	4,578,019
Less: Provision for obsolete, slow-moving inventory and count differences	<u>(1,232,659)</u>	<u>(707,502)</u>
	<u>3,642,472</u>	<u>3,870,517</u>

The movement during the year of the provision for obsolete, slow-moving inventory and count differences is as follows:

	<u>2025</u>	<u>2024</u>
As at 1 January	707,502	-
Charged during (Note 22)	528,201	707,502
Forex	<u>(3,044)</u>	-
As at 31 December	<u>1,232,659</u>	<u>707,502</u>

12 TRADE AND OTHER RECEIVABLES

	<u>2025</u>	<u>2024</u>
Trade receivables	7,553,427	8,764,379
Accrued Government subsidy*	<u>16,330,630</u>	<u>16,330,630</u>
	23,884,057	25,095,009
Loss allowance (Note 4.1.b)	<u>(16,416,757)</u>	<u>(16,418,334)</u>
	7,467,300	8,676,675
Advances to suppliers	635,574	1,011,026
Prepaid expenses	288,093	221,578
Refundable deposits	126,557	125,878
Staff receivables	127,104	17,127
Others	<u>1,372,033</u>	<u>1,008,509</u>
	<u>10,016,661</u>	<u>11,060,793</u>

* Pursuant to Council of Ministers resolution No. 1308 dated 11 September 2011 regarding the Parent Company's purchase and transfer of livestock to Kuwait port (CIF) and selling the same at cost plus 15% margin, the Ministerial Decree No. 409 which was issued on 8 July 2012 regarding the Ministry of Commerce and Industry's financial support of KD 16.835 per head of sheep live or chilled or completely frozen which was entered into Kuwait from whatever source or means, and in effect until 1 November 2012.

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12 TRADE AND OTHER RECEIVABLES (CONTINUED)

The government subsidy due from Ministry of Commerce and Industry (the "Ministry") as a result of the subsidy granted to the Parent Company to meet the increased prices of certain foodstuff and consumer goods in accordance with the previous ministerial Decrees amounted to KD 16,330,630 (2024: KD 16,330,630). The Group's subsidy was not approved by the Ministry due to a dispute regarding the subsidy per head. Further, there were two legal cases filed by the Parent Company against the Ministry claiming the subsidy due amount.

The outcome of the two legal cases was not in favour of the Parent Company, accordingly management had appealed against the verdict. On 28 December 2022, a verdict was issued by the Court of cassation to refuse the appeal and uphold the earlier decision of the court.

No additional loss allowance was charged as a result of the final outcome of the two legal cases, as full loss allowance was maintained during the prior years.

Loss allowance of KD 33,500 (2024: KD 33,500) was maintained against the remaining government subsidy balance amounting to KD 3,105,426 (2025: KD 3,105,426).

As at 31 December 2025, the loss allowance maintained against the total accrued government subsidy balance amounted to KD 13,258,704 (2024: KD 13,258,704).

On 15 March 2026, the Parent Company received the not provided accrued government subsidy of an amount of KD 3,105,425 from the Ministry. This is considered a non-adjusting subsequent event in accordance with IAS 10 – *Events after the Reporting Period* (Note 34).

13 CASH AND CASH EQUIVALENTS

	<u>2025</u>	<u>2024</u>
Cash on hand and at banks	1,195,163	2,312,468
Cash at investment portfolios	40,068	28,640
Cash and cash equivalents (as per the consolidated statement of financial position)	1,235,231	2,341,108
Less: bank overdraft	(9,930,840)	(5,292,895)
Cash and cash equivalents (as per the consolidated statement of cash flows)	<u>(8,695,609)</u>	<u>(2,951,787)</u>

14 SHARE CAPITAL

As at 31 December 2025, the authorised, issued and fully paid up share capital of the Parent Company comprise of 216,590,575 shares of 100 fils each (2024: 216,590,575 shares of 100 fils each). All shares are paid in cash.

Share premium

The share premium represents the difference between the par value of the shares issued and the issue price.

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15 TREASURY SHARES

	<u>2025</u>	<u>2024</u>
Number of shares	<u>7,377,383</u>	<u>7,377,383</u>
Percentage to issued shares (%)	<u>3.41%</u>	<u>3.41%</u>
Market value	<u>789,380</u>	<u>789,380</u>

The Parent Company is committed to retain reserves, share premium and retained earnings equivalent to the cost of treasury shares throughout the period, in which they are held by the Parent Company, pursuant to the relevant instructions of the regulatory authorities.

16 STATUTORY RESERVE

As required by the Companies Law and the Parent Company's Articles of Association, 10% of the profit before contribution to KFAS, Zakat and Board of Directors remuneration is required to be transferred to statutory reserve. The General Assembly may resolve to discontinue such transfers when the reserve is more than 50% of share capital. Distribution of the Parent Company's statutory reserve is limited to the amount required to enable the payment of a dividend of 5% of paid up share capital to be made in years when accumulated profits are not sufficient for the payment of a dividend of that amount. No transfer to statutory reserve has been made for the financial years ended 31 December 2025 and 2024 due to the accumulated losses.

17 VOLUNTARY RESERVE

As required by the Parent Company's Articles of Association, a percentage of the profit for the year proposed by the Board of Directors and approved by the General Assembly is transferred to the voluntary reserve. No transfer to voluntary reserve has been made for the years ended 31 December 2025 and 2024.

The Parent Company's Ordinary Annual General Assembly meeting ("AGM"), held on 8 May 2025, approved the annual consolidated financial statements for the financial year ended 31 December 2024. In addition, the AGM approved the partial absorption of accumulated losses with an amount of KD 4,000,000 through the utilisation of a portion of the voluntary reserve.

18 OTHER RESERVES

	<u>Change in fair value reserve</u>	<u>Foreign currency translation reserve</u>	<u>Total</u>
At 1 January 2024	(59,901)	287,169	227,268
Changes in fair value	47	-	47
Foreign currency translation differences	-	(119,481)	(119,481)
At 31 December 2024	<u>(59,854)</u>	<u>167,688</u>	<u>107,834</u>
Changes in fair value	22,589	-	22,589
Foreign currency translation differences	-	(289,127)	(289,127)
At 31 December 2025	<u>(37,265)</u>	<u>(121,439)</u>	<u>(158,704)</u>

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19 BANK BORROWING

Maturity date	2025	2024
15 June 2025	-	900,000
15 December 2025	-	900,000
15 June 2026	900,000	900,000
15 December 2026	900,000	900,000
15 June 2027	900,000	900,000
15 December 2027	900,000	900,000
15 June 2028	900,000	900,000
15 December 2028	1,800,000	1,800,000
15 June 2029	1,800,000	1,800,000
15 December 2029	1,850,000	1,850,000
15 June 2030	1,850,000	1,850,000
Total borrowing	11,800,000	13,600,000
Accrued interest	20,865	23,799
Total borrowing including accrued interest	11,820,865	13,623,799
Non-current portion	10,000,000	11,800,000
Current portion	1,820,865	1,823,799
	11,820,865	13,623,799

Bank borrowings represent loans denominated in Kuwaiti Dinars ("KD") obtained from a local bank ("the lender") with a maximum limit amounting to KD 14,500,000 and carry an effective interest rate of 3.5% (31 December 2024: 3.5%, 30 September 2024: 3.5%) per annum. The bank borrowing is used to finance purchasing equipment and vessels.

During 2022, the Parent Company had requested from the lender to defer the first four instalments of one of the two loans. The original due dates of the deferred instalments were 15 December 2022, 15 June 2023, 15 December 2023 and 15 June 2024 with total amount of KD 3,500,000. The new due dates of the instalments are 15 December 2028, 15 June 2029, 15 December 2029, and 15 June 2030.

On 22 December 2022, the lender approved the Parent Company's request to defer the first four instalments of one of the loans. The deferred instalments carry interest rate of 1% in addition to the original interest rate (3.5%).

Bank borrowings are secured by machinery and equipment and vessels included in property, plant and equipment amounting to KD 3,937 and KD 10,587,972 respectively (2024: KD 8,676 and KD 11,614,829 respectively) (Note 7).

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19 BANK BORROWING (CONTINUED)

Under the terms of the bank borrowings facilities, the Group is required to comply with the following financial covenants:

- No dividend distribution if it would cause a decrease in current assets to current liabilities ratio to (1:1.5);
- not to revalue non-current and current assets causing an increase in the fair value;
- not to distribute the voluntary or statutory reserves unless the later exceeded 50% of the share capital.

The Group has complied with these covenants throughout the reporting period.

20 EMPLOYEES' END OF SERVICE BENEFITS

	<u>2025</u>	<u>2024</u>
Opening balance	1,588,896	1,598,123
Provided during the year	304,625	280,218
Paid during the year	(147,423)	(290,004)
Foreign currency translation differences	(1,737)	559
Ending balance	<u>1,744,361</u>	<u>1,588,896</u>

21 TRADE AND OTHER PAYABLES

	<u>2025</u>	<u>2024</u>
Trade payables	1,766,655	5,273,198
Advances from customers	1,322,027	1,850,970
Dividends payable (Note 32)	40,048	40,991
Accrued expenses	3,408,473	1,445,278
Refundable deposits	154,652	125,285
Other payables	147,045	83,366
	<u>6,838,900</u>	<u>8,819,088</u>

22 OPERATING COSTS

	<u>2025</u>	<u>2024</u>
Cost of goods sold	26,560,224	30,446,018
Staff costs (Note 29)	2,626,709	2,993,006
Depreciation – Property, plant and equipment (Note 7)	4,716,430	3,843,371
Depreciation – Right-of-use assets (Note 9)	7,746	7,261
Provision for obsolete and slow-moving inventory (Note 11)	528,201	707,502
Other expenses	2,466,290	3,541,098
	<u>36,905,600</u>	<u>41,538,256</u>

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23 OTHER OPERATING INCOME

	<u>2025</u>	<u>2024</u>
Rental income	411,037	336,895
Miscellaneous income	216,352	163,958
	<u>627,389</u>	<u>500,853</u>

24 MARKETING EXPENSES

	<u>2025</u>	<u>2024</u>
Staff costs (Note 29)	665,791	662,082
Maintenance, repair and utilities	83,513	89,638
Depreciation - Property, plant and equipment (Note 7)	266,878	212,727
Depreciation - Right-of-use assets (Note 9)	193,353	200,812
Advertisements and business promotion	286,112	431,840
Insurance	14,888	9,357
Rent (Note 9)	900	7,575
Subscription, registration and certification fees	13,817	27,853
Fuel and transportation expenses	10,122	18,055
Other expenses	148,389	157,065
	<u>1,683,763</u>	<u>1,817,004</u>

25 GENERAL AND ADMINISTRATIVE EXPENSES

	<u>2025</u>	<u>2024</u>
Staff costs (Note 29)	2,763,961	2,371,745
Maintenance, repair and utilities	714,652	918,397
Depreciation – Property, plant and equipment (Note 7)	581,209	512,915
Depreciation – Right-of-use assets (Note 9)	169,863	221,074
Insurance	229,746	247,169
External audit fees	45,441	39,594
Other professional fees	189,706	202,185
Rent (Note 9)	97,419	69,520
Bank charges	150,209	127,675
Stationery	11,979	17,657
Subscription, registration and certification fees	189,083	263,157
Fuel and transportation expenses	36,666	65,464
Other expenses	418,471	389,101
	<u>5,598,405</u>	<u>5,445,653</u>

26 OTHER OPERATING EXPENSES

Other operating expenses represents expenses incurred while the vessels were idle.

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27 INVESTMENT INCOME

	<u>2025</u>	<u>2024</u>
Deposits and call accounts	16,957	25,613

28 FINANCE COSTS

	<u>2025</u>	<u>2024</u>
Interest expense – lease liability (Note 9)	84,481	88,311
Interest expense – borrowing and overdraft	978,720	648,261
	<u>1,063,201</u>	<u>736,572</u>

29 STAFF COSTS

Staff costs are allocated as follows:

	<u>2025</u>	<u>2024</u>
Operating costs (Note 22)	2,626,709	2,993,006
Marketing expenses (Note 24)	665,791	662,082
General and administrative expenses (Note 25)	2,763,961	2,371,745
	<u>6,056,461</u>	<u>6,026,833</u>

30 BASIC AND DILUTED LOSS PER SHARE

Basic and diluted loss per share is calculated based on dividing the loss for the year by the weighted average number of common shares outstanding during the year as follows:

	<u>2025</u>	<u>2024</u>
Loss for the year	(8,824,815)	(4,987,764)
Weighted average number of outstanding shares less treasury shares	209,213,192	209,213,192
Basic and diluted loss per share (fils)	<u>(42.18)</u>	<u>(23.84)</u>

The Parent Company had no outstanding diluted shares.

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31 CONTINGENT LIABILITIES

	<u>2025</u>	<u>2024</u>
Letters of guarantee	<u>1,623,816</u>	<u>849,848</u>

The contingent liabilities in respect of letters of guarantee arising in the ordinary course of business from which it is anticipated that no material liabilities will arise.

Additional income tax assessments

During the year ended 31 December 2025, the South African Revenue Service ("SARS") issued additional income tax assessments to the Group's subsidiary in South Africa ("Al Mawashi (PTY) Ltd.") in respect of the 2020, 2021 and 2022 tax years. The revised assessments resulted in additional tax exposure amounting to ZAR 189,150,062 (equivalent to KD 3,291,211).

The additional assessments were raised primarily due to the delayed submission of certain supporting documentation by the management of Al Mawashi (PTY) Ltd.

Al Mawashi (PTY) Ltd. is currently in the process of lodging a formal notice of appeal against the revised assessments, together with a request for condonation for the late filing. The appeal is expected to be submitted by mid-March 2026.

Value-added tax assessments

During the year ended 31 December 2025, SARS also issued revised Value-Added Tax ("VAT") assessments to Al Mawashi (PTY) Ltd., amounting to ZAR 12,847,828 (equivalent to KD 223,552) including related penalties and interest.

The assessments arose mainly from administrative delays in the submission of supporting documentation.

Al Mawashi (PTY) Ltd. is in the process of formally objecting to the revised VAT assessments within the prescribed regulatory framework.

With respect to the additional income tax and VAT assessment, based on management's assessment, supported by external legal and tax advice obtained by management, management has assessed the likelihood of an outflow of economic benefits in respect of the above matters as possible but not probable.

Accordingly, no provision has been recognised in these consolidated financial statements. In accordance with IAS 37 – *Provisions, Contingent Liabilities and Contingent Assets*, these matters have been disclosed as a contingent liability. The ultimate resolution of the objection process remains uncertain and may differ from management's current assessment.

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32 RELATED PARTY TRANSACTIONS AND BALANCES

Related parties comprise of the Group's major shareholders, directors, key management personnel (Board of Directors and Executive Management), their close family members, and entities controlled or significantly influenced by the Parent Company. In the ordinary course of business, and subject to the approval of the Group's management, transactions were made with such related parties during the year ended 31 December.

The details of significant related party transactions and balances are as follows:

Transactions	2025	2024
Key management benefits	435,854	490,303
Balances	2025	2024
End of service benefits	210,708	133,085
Short-term benefits	52,640	55,198
Dividends payable (Note 21)	40,048	40,991

All transactions with related parties are subject to the Shareholders' General Assembly approval.

33 OPERATING SEGMENTS

33.1 Geographical and operational segments of the revenues, results, assets and liabilities

An operating segment is a component of an entity that engages in business activities from which it earns revenues and incur expenses, whose operating results are regularly reviewed by the entity's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

The Group conducts its activities through the following operating segments:

- Commercial segment includes purchasing, transporting, ranching and selling the live and slaughtered sheep and all skins, intestines and fertilisers. Purchasing and selling fodder and also purchasing and selling chilled and frozen meat in wholesale and retail.
- Food processing segment includes meat processing and its classification in all products and selling it in wholesale.
- Investments segment include investment portfolios managed by specialised companies, and deposits.

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33 OPERATING SEGMENTS (CONTINUED)

33.2 Operating segments for the revenues and results

The segments results are reported to the senior executive management of the Group, as well as the revenues and results of the Group's business, assets and liabilities are reported in accordance with the above mentioned segments. The following is the segment analysis which is consistent with the internal reports submitted to the management:

(i) Segment revenue

	Commercial segment		Food processing segment		Investments segment		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
	KD 000's							
Kuwait	22,822	20,783	6,253	2,963	14	26	29,089	23,772
UAE	11,080	15,908	-	-	-	-	11,080	15,908
Australia	1,549	984	-	-	-	-	1,549	984
South Africa	512	5,013	-	-	-	-	512	5,013
Total	35,963	42,688	6,253	2,963	14	26	42,230	45,677
Intersegment eliminations							(53)	(60)
Total*							42,177	45,617

* Total reconciles to the following statement of income items:

	2025	2024
Operating revenue	40,687,046	45,121,420
Other operating income	627,389	500,853
(Loss) / gain on sale of property, plant and equipment	(9,507)	15,813
Investment income	16,957	25,613
Foreign currency exchange gain / (loss)	773,426	(47,978)
Reversal of income tax on subsidiaries	81,803	842
	42,177,114	45,616,563

(ii) Segment results

	Commercial segment		Food processing segment		Investments segment		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
	KD,000's							
Kuwait	(6,003)	(1,793)	117	295	14	26	(5,872)	(1,472)
UAE	(2,553)	(3,062)	-	-	-	-	(2,553)	(3,062)
Australia	(144)	(409)	-	-	-	-	(144)	(409)
South Africa	(256)	(45)	-	-	-	-	(256)	(45)
Total	(8,956)	(5,309)	117	295	14	26	(8,825)	(4,988)

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33 OPERATING SEGMENTS (CONTINUED)

33.3 Segmental distribution of assets and liabilities

	Commercial segment		Food processing segment		Investments segment		Total	
	2025	2024	2025	2024	2025	2024	2025	2024
	KD (000's)							
Assets	40,671	50,533	6,738	5,380	310	26	47,719	55,939
Liabilities	31,202	30,267	63	127	-	-	31,265	30,394

Intersegment assets and liabilities are eliminated on consolidation.

33.4 Geographical distribution of assets and liabilities

	2025 (KD 000's)				
	Kuwait	UAE	Australia	South Africa	Total
Assets	40,460	3,913	1,758	1,588	47,719
Liabilities	29,294	1,395	316	260	31,265

	2024 (KD 000's)				
	Kuwait	UAE	Australia	South Africa	Total
Assets	46,360	6,060	2,101	1,418	55,939
Liabilities	27,502	1,892	346	654	30,394

34 EVENTS AFTER THE REPORTING PERIOD

Ongoing Geopolitical Developments in the Middle East

Subsequent to the reporting date (i.e. 28 February 2026), geopolitical tensions in the Middle East escalated following an increase in hostilities occurring within the context of a wider regional conflict. This has resulted in increased regional uncertainty and disruptions to commercial activity across several Gulf Cooperation Council ("GCC") countries, including the State of Kuwait.

Management has evaluated these events in accordance with the requirements of IAS 10 – Events after the Reporting Period and determined that they represent non-adjusting events as they relate to circumstances that arose after the reporting date. Accordingly, no adjustments would be required to the consolidated financial statements for the year ended 31 December 2025.

The potential financial impact of these developments on the entity's future operations cannot be reasonably estimated at this stage. However, the evolving situation may affect economic conditions in the region, including market demand, cost structures, supply chains, insurance costs and overall business confidence.

Management continues to closely monitor developments and will take appropriate actions to mitigate potential operational and financial impacts as circumstances evolve.

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34 EVENTS AFTER THE REPORTING PERIOD (CONTINUED)

Asset classified as held for sale

On 24 December 2025, the Parent Company entered into a binding sale and purchase agreement with the buyer. The legal transfer of ownership and delivery of the vessel occurred on 8 January 2026. As the transfer took place after the reporting date, the disposal is considered a non-adjusting subsequent event in accordance with *IAS 10 – Events after the Reporting Period* (Note 7).

Accrued Government subsidy

On 15 March 2026, the Parent Company received the not provided accrued government subsidy of an amount of KD 3,105,425 from the Ministry. This is considered a non-adjusting subsequent event in accordance with *IAS 10 – Events after the Reporting Period* (Note 12).

Ordinary Annual General Assembly meeting

The Parent Company's Ordinary Annual General Assembly meeting ("AGM"), held on 5 March 2026, approved the utilisation of an amount of KD 7,000,000 from the Group's reserves to offset the accumulated losses of the Group. Accordingly, accumulated losses will be partially offset through transfers from the following reserves:

- KD 489,130 from the voluntary reserve
- KD 1,543,065 from the statutory reserve
- KD 4,967,805 from the share premium